# **BROOK HOUSE INQUIRY**

### **Second Witness Statement of Paul Gasson**

I provide this statement in response to a request under Rule 9 of the Inquiry Rules 2006 dated 3 February 2022.

I, PAUL GASSON, date of birth DPA DES Litigation and Guidance Manager, employed by The Home Office at Apollo House, 36 Wellesley Road, Croydon CR9 3RR, WILL SAY AS FOLLOWS:

## **Introduction**

- 1. I make this statement answering questions raised by the Brook House Inquiry.
- 2. In so far as the contents of this Statement are within my own personal knowledge, they are true, otherwise they are true to the best of my knowledge, information and belief.
- 3. The answers provided below are to the best of my knowledge and recollection, with reference to the documents noted in the Rule 9 request and to a limited set of documents drawn to my attention by those advising me in the period provided for drafting this statement. Should the Inquiry wish me to consult any other documents, I would of course be able to do so if given sufficient time.
- 4. The Rule 9 request contains 60 questions (though the numbering skips and hence goes to 71), many with detailed sub-questions. I have addressed these requests to the best of my ability within the limited time available. I will continue to give thought to the questions raised by the Inquiry in preparation for providing oral evidence.

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5. My background and relevant experience is outlined at paragraph 4 of my first

statement dated 9 November 2021.

Attendance at Brook House and my role at Brook House

6. I have been asked for clarification as to whether I held the positions of Immigration

Manager and Contract Monitor at Brook House IRC, Handsworth IRC and

Colnbrook IRC simultaneously. I did not. I held the position of Immigration

Manager/Contract Monitor at Brook House IRC between May 2014 and January

2018.

7. In late 2016/ early 2017 Brook House was chosen to run a pilot to split the

monitoring and detained person engagement functions. It is my recollection that this

was recommended for Brook House following internal work (which I think itself

followed the first 'Shaw Report', i.e. the 'Review into the Welfare in Detention of

Vulnerable Persons. A report to the Home Office by Stephen Shaw January 2016').

8. Following the split of monitoring and detained person engagement (DES) functions,

I was a member of the remaining DES team on-site, alongside two deputy

immigration managers.

9. My role as Immigration Manager/Contract Monitor following the introduction of

the pilot still required me to be involved in certain immigration-related functions,

such as charter preparation, however I no longer had responsibility for the contact

management functions of the immigration office. I was also able to focus more on

the service being delivered by the supplier. I was also involved in the procurement

process for a new contract at Gatwick IRC.

10. In the IMB Board Meeting on 19 July 2017 I stated that there would be no or limited

notice removals for future charters [IMB000014 2]. As background, there was a

change to immigration policy around this time. Chapter 60 of the General

Instructions to Home Office caseworkers allowed a 3 month removal period to be

served on those with certain case statuses. Individuals who had been served with

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these notices were liable to be removed without any additional notice. This was a

central change. I remember the supplier raising concerns about having to position

people ready for collection without telling them why they were being moved. I

cannot recall any other implications on the environment, treatment and/or welfare

of detained persons at Brook House arising.

11. During my employment at Brook House IRC I acted as duty officer [CJS001288

and CJS001292, Shift Handover Notes]. The role of the duty officer was to be the

Home Office person on-call for Brook House IRC for that period. Out of hours, that

person would be informed by G4S of, for example, individuals being relocated

under R40 or R42 (or updates of those already there), any use of force used, and

medical incidents. The duty officer would also be the person that the supplier would

inform initially of any amber or red incidents, as per the Detention Services Order

05/2015 Reporting, and Communicating Incidents that took place.

**The Contract Review Meetings** 

12. In my First Witness Statement, I outlined that my duties included chairing the

weekly, monthly and quarterly meetings with the contractor, with an aim of

reviewing performances and challenging non- delivery. I have been asked to

provide further detail.

13. The weekly meeting took place between myself and a number of supplier staff. We

would discuss progress against ongoing issues and any new failures for

consideration for performance measures. The monthly meetings had a set agenda

and were chaired by me until the new post of a Home Office delivery service

manager came in near the end of 2014. From then, it was no longer chaired by me.

The quarterly meetings were chaired by Home Office Commercial.

14. The weekly meetings were effective in driving forward improvements to meet the

contract requirements and remedy some of the outstanding issues. They were useful

in keeping focus on areas that I wanted to see an improvement in.

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15. The monthly meetings were where the agreed performance measures were

discussed. The service provider monthly performance was shown. Operational

updates and progress, and contractual changes were also discussed. Progress in

these areas were made and recorded. Commercial colleagues also attended these.

16. The quarterly meetings were similar to the monthly meetings but led by Commercial

with more of a focus on the contractual and financial elements.

17. Overall, my opinion is that the meetings were effective in achieving their purpose.

18. In the Verita Report [CJS0073709 32], it states that the primary concern of the

monthly contract meetings was how G4S supported the immigration removal

process to support the delivery of the Home Office immigration objectives.

However, I consider that the primary concern in these meetings was to assess the

performance of the service provider against the contract. This included how G4S

were supporting the immigration removal process. Several areas of service delivery

and operational improvements were discussed at the meetings. There wasn't a

standard agenda item to discuss detained persons' welfare, but welfare generally or

specifically could be raised by anyone at the meeting. The daily shift handover

contained current welfare concerns.

19. I do not think it is correct to say that issues regarding the immigration removal

process outweighed other issues such as contract compliance and detained person

welfare.

Penalty Points, Fines, Mitigation

20. I have been referred to Monthly Performance Reports from throughout the Relevant

Period [CJS004580, CJS004579, CJS004586, CJS004581 and CJS004585]. I am

familiar with these documents, and would have considered these reports during

weekly meetings with G4S. These reports were produced by G4S with input at the

weekly meetings from both G4S and the Home Office, via myself or a colleague.

- 21. Whether a mitigation should be accepted was decided by myself (at times alongside my manager) and commercial colleagues, based on its nature and detail; it took some time to consistently receive the level of detail in the referenced documents. All mitigation would be discussed between myself and the 'contract manager' who was the commercial lead for the Brook House contract. It would initially be down to our joint discretion, requesting further information or details if necessary to fully consider the mitigation. G4S would be informed of the outcome of the review and the reasons why. G4S could then use the process to appeal further to the G7 Assistant Director for Commercial and/or raise at the monthly meeting. There was standard guidance as to process (including an appeal process) for the supplier to follow. I refer the Inquiry to [HOM0332146; HOM0332143] which is an email and the attached document sent to the G4S Audits & Compliance Manager at their request on Mon 6 June 2016. It is entitled 'Process and timings'. The second page gives an example where the supplier raises mitigation (and appeals), and it includes the following steps:
  - a. "If required the Supplier will provide mitigation for each point, and send back to UKBA Manager and the Contract Manager";
  - b. "Contract Manager and UKBA Manager review the report and challenge any mitigation provided by the contractor. (meet to agree)";
  - c. "Mitigation of points with a value of more than £500 Area Manager and Senior Contract Manager to approve";
  - d. "The Contract Manager will write to the Contractor to advise outcome, and as appropriate apply points."
- 22. Schedule G of the contract was followed in order to determine how many points should be incurred for a particular failure.
- 23. In my First Witness Statement, I stated that the measures utilised to assess G4S's performance included self-declaration. I have been asked for further information. Ultimately, the centre director was responsible for self-declaring any failures of the

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contract. However, the agreed total on the monthly report came from the G4S audits

manager.

24. Further questions would be raised to monitor self-declaration if clarification was

required. If the mitigation was not clear, I would seek further detail or evidence.

25. If Brook House failed to make a self-declaration on failures that occurred, it would

be retrospectively applied if appropriate.

26. I have been referred to CJS004581 page 2 which records that there were no "Self

harm resulting in injury" events during July, and IMB000047, a Combined Report

to the Independent Monitoring Board regarding Brook House July 2017, completed

by the Home Office and G4S, which records at page 2 that there were 14 acts of

self-harm during July 2017, by 11 individuals. 1 required treatment off-site and 2

required treatment on-site. The Inquiry has asked me to comment on the

discrepancies between the two documents. The former is a performance

management report pursuant to Schedule G and so records that there were zero

instances of the KPI 'Self-harm resulting in injury', which is a performance KPI

where the self-harm results from a failure of the supplier to follow laid down

procedures for the safety of Detainees, as set out in Schedule D. The latter, the IMB

document, sets out all instances of self harm. I do not believe that there are any

discrepancies as they are different statistics.

27. I am asked what steps the Home Office took to determine whether any self-harm

events requiring treatment on site occurred as a result of a failure to follow

procedure. The related incident report/s would be reviewed, and a follow up

discussion with G4S would sometimes highlight any areas that were missed in the

lead up to a self-harm event requiring treatment. ACDTs plans would be reviewed

to ensure they were being checked by G4S management and to note correct

observation levels were being recorded.

28. I have been asked what the process was, who determined whether there had been a

failure, and at what stage in relation to other KPIs where failure was a condition

precedent for incurring penalty points [HOM000921\_9]). This is dealt with in under

Significant Performance Failures in Schedule G. Incident reports relating to the

event would be used to determine if there had been a failure and if performance

measures could be applied. There would be commercial and senior management

involvement in any significant performance failure discussion and decision.

29. I have been asked to comment on the Live Evidence Transcript of Owen Syred

[INQ000101\_44]. Mr Syred states that the Home Office would have been made

aware of self-harm through Part C of IS91 risk assessment and ACDT notifications.

He also states that considering the number of ACDT cases which documented

evidence of self-harm, one would have expected more penalty points to be awarded.

30. I note that the Home Office were made aware (via a Part C) of self-harm, attempted

self-harm, low-mood etc. and ACDTs being opened for these reasons. If an act of

self-harm had happened following a previous self-harm event where an ACDT had

not been opened, i.e. where there had been a failure by the supplier, then

performance measures could arguably be applied.

31. I have been asked to refer to the interview transcript with Ben Saunders

[VER000226 12] and explain why the Home Office required staff to get individuals

to visits within 30 minutes. The contractual requirement was for individuals to be

presented for interview within 15 minutes of the Home Office request. This was

changed to 30 minutes. The purpose of this was for efficiency, so that the Home

Office could update people on their immigration case and serve paperwork,

including time sensitive paperwork, in good time.

32. I have been asked whether I agree that the Home Office was unreasonable with

regard to requiring staff to take individuals to visits within 30 minutes. I do not think

that the timeframe to bring individuals to visits was unreasonable. Further, the

timeframe to present individuals was clear in the requirements of the contract when

contract bidding was taking place.

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33. I have been asked how the Home Office worked with Brook House to manage

Official Visits. Prior to the pilot, an agreed process between the Home Office and

G4S was in place whereby lists of those people required to be seen by the Home

Office the following day (usually two morning lists and one afternoon list) would

be passed to G4S the previous evening. A further list for later in the afternoon would

be passed to G4S during the following day's lunch time period to give them ample

time to notify those being asked to come to the interview corridor to see the Home

Office. There would also be ad-hoc lists and people called up during the day due to

release paperwork, urgent, time-sensitive paperwork or immigration queries.

34. Following the start of the pilot, a new G7 and SEO outside of DES were in place to

oversee this area of the work. My understanding and recollection are that they had

direct meetings with G4S about how the interview process would work. I was not

involved in those meetings.

35. I have been asked to comment on whether there were any complaints from G4S

regarding the penalty system. I do not recall any complaints being made about the

performance management system.

36. I have been asked to provide my opinion as to whether the penalty system deterred

G4S from accurately self-reporting any failures. I am not aware of any such

deterrence.

37. I have also been asked to reflect on the advantages and disadvantages of the penalty

system that was in place during the Relevant Period. The performance evaluation

system was an incentive for the supplier to meet the expected contractual

requirements. It was there to provide a mechanism, if required, for the Home Office

to work with the supplier to improve performance of the supplier to meet the

expected high standards of the service delivery. According to the contract, the

expectation was that the supplier should meet every performance measure 100%

every month. The downside of that was that there was a risk that the supplier spread

themselves too thin trying to meet all the performance requirements and/or avoid

performance measures. Operationally, 100% performance was unlikely to happen

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due to the dynamic settings of the centre and the staffing requirements required to

meet the running of the centre during business as normal. It may have been a better

approach, contractually, to have a mechanism to allow certain regimes areas to dip

below 100% if certain circumstances occurred, e.g. if staffing dipped, performance

measures would be awarded for that failure but not the knock-on failure of being

unable to have one of the IT rooms due to the staffing shortfall. Or if there were a

high number of hospital escorts or constant supervisions in the centre, contractual

allowances could be made. These factors were considered at the mitigation stage.

38. I have been asked to comment on the level of financial penalties. I am not aware of

whether the financial penalties imposed were of a sufficient level that they

discouraged non-compliance. I have also been asked whether the financial penalties

in relation to staffing levels and the relationship between the levels of penalty for

understaffing and any financial saving G4S would have made by having fewer staff

than the contract required. There must have been a balance in the short term where

there was financial benefit given the cost of employing an officer and the value of

the points. However, the contract allowed an escalation process which included

written improvement notices and revocation of contract.

39. I have been referred to G4S Gatwick IRC's Yearly Target and Activity Report

[CJS000524\_Slide Brk]. I do not recall seeing this document before. I have been

asked why, in my view, Tinley House met their targets significantly more times

than Brook House did. I believe this was due to the fact that it was a smaller centre

with a smaller population.

40. I have been asked to explain the metric "Paid work hours completed" and why

Brook House exceeded the target by a factor of around ten. Unfortunately I do not

know the answer to either of these questions and am unable to assist the Inquiry in

this regard.

41. I have been asked to explain the meaning of the following terms, and comment on

the reasons for and results of the failure to meet targets in respect of each:

"Provide an Available Detained person Place": I believe that this was an

incentive for a bedroom that was out of service to be put back in service as soon

as possible. Results of the failure were performance measures for the supplier

and potential limitation to IRC estate capacity.

b. "Incident reports (UOF) within 24 hours": It was a contractual requirement and

ensured that UOF reports were taken seriously by the supplier and with

efficiency, so that Home Office could receive this information.

42. I have been asked to explain the purpose behind the strategy reported in the Verita

report that penalties for understaffing under the Brook House contract were higher

than the Tinsley House contract. I was not involved in the Tinsley House contract

and am not aware of the purpose behind the strategy.

43. I have been referred to a spreadsheet of failures and mitigation (CJS004584) and

asked to confirm whether I have seen this before. I confirm that I have seen this

spreadsheet, or a version of it. I have been asked to summarise the role of Home

Office Manager and set out how I determined whether a mitigation should be

accepted or not. As stated at paragraph 21 of this statement, I (and at times with my

manager) and commercial colleagues decided whether a mitigation should be

accepted based on its nature and detail. This was standard guidance with an appeal

process for the supplier to follow.

**Contract Compliance** 

44. I have been referred to Monthly Performance Reports [CJS004579\_1-2 and

CJS004586 2]. I have been asked whether I challenged Brook House on the poor

cleaning standards, and if so, how, how often, and the response. I would raise the

standard of cleaning services with the supplier whenever they were an issue. This

could be once a week or once a month depending on whether this was a live issue

or I would note that the cleaning standards had improved. There was also a Brook

House monthly audit visit report produced by the Maintenance Assurance Advisor

(part of the MOJ Estate Directorate). The report included a RAG (Red, Amber,

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Green) rated status of the cleaning standards amongst other, building maintenance

audit elements. I would meet with them as part of their monthly visit and we would

visit all areas of the centre. The details on the first referenced report were from

myself, which I believe I had initially raised through an email and follow up at the

next weekly meeting. I do not recall if they were discussed at the next monthly

meeting.

45. I have been referred to the Verita Report where it states that Home Office managers

acknowledged that the Home Office monitoring of the performance of the contract

at Brook House tended to be based on consideration of individual elements of

contract performance and compliance and that they had not taken an approach that

examined the wider concerns of the care and welfare of detained persons at Brook

House [CJS0073709 32]. I have been asked to comment in relation to this

statement. Monitoring was based on how the contract was set out. Any concerns

around the care of welfare of those detained should have been raised appropriately

with the supplier at any time by any member of staff working in the IRC. If observed

as part of the contract monitoring function, I am confident that any concern would

have been appropriately raised. However, I accept that, as the changes in the new

contract show, it is clear that improvements could be made.

**Staffing Levels** 

46. I have been asked to comment on the consequences to G4S when they failed to meet

the minimum staffing requirements: performance measures would be awarded at

the end of each month.

47. I have been asked to comment on whether the Home Office were aware that Brook

House were failing to consistently meet the minimum staffing requirements, and if

so, whether the Home Office provided any support to Brook House to help them

comply with the contract. The Home Office were aware as they received the figures

daily, as well as the monthly staffing reports which we would cross reference

against the raw data. In certain circumstances, I believe that there was an

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understanding of the difficulties in recruiting in the area that Brook House was

located and after an increase in bed capacity. Any understanding would have been

agreed at a higher level, with commercial involvement.

48. I have been referred to the Verita Report [CJS0073709\_102-103]. It states that

Tinsley House reopened at the end of April 2017, which meant fewer staff at Brook

House as they returned to Tinsley House. The report also states that extra beds were

introduced in May 2017 after a request from the Home Office to increase the

number of detained persons by 60. It is noted that the central detail manager said

the Home Office agreed to pay for 17 extra members of staff to manage the extra

detained persons. However, it is indicated that to save money, the centre was

managed with fewer than the agreed number of 17 extra staff. I have been asked if

I was aware of this at the time. I do not recall the details of any agreement, but it

could be that I had been made aware of this.

49. I do not know whether the compliance team and/or the Home Office challenged

Brook House for failing to recruit 17 extra members of staff. I do not recall being

involved in any discussions around this point.

50. I have been asked to comment on whether I agree that the increase in detained

persons made it more challenging for Brook House to meet the staffing levels

contractual obligations [CJS000524 Slide Brk Row 16]. Recruitment for the

Gatwick centres was challenging. I believe staff attrition was fairly high and

recruitment was on-going, so with that in mind, it was likely that it did make it more

difficult to meet the staffing contractual requirements.

**Welfare of Detained Persons** 

51. I do not recall having any involvement or contribution with regards to the creation

of the Adults at Risk (AAR) policy or its implementation.

52. I have been asked to refer to an email I sent on 30 March 2017 [HOM0331979 1]

in which I stated that G4S were reviewing their policy and instruction on Supported

Living Plans (SLP) to include the AAR levels, and that the AAR policy would also

be included on the care plan and ITCs. I have been further referred to [CJS000507],

SLP which shows the amendments that were made, and asked to comment on why

the AAR policy was included on the SLPs, care plans and ITCs. I do not recall the

details, but I assume that it was to bring them in line with the requirements of the

AAR policy and DSO.

53. I do not recall my involvement in the amendment to the SLP, care plan and ITCs to

include AAR policy, and I do not remember receiving any training on the AAR

policy.

**Complaints** 

54. I have been referred to [CJS000651] Tab 1 Rows 63 and 66 and [CJS001558] Tab

1 Rows 50, 138 and 146, record of complaints, complaints which were referred to

myself to deal with. I have been asked to summarise each of the complaints that

were made and my involvement in the complaints.

a. [CJS000651] Row 63: On receipt of the complaint from G4S, I asked that one

of the deputy immigration managers log the complaint in the normal way and

send it onto Detention Services as a complaint. The complaint has been

provided to the Inquiry [HOM0332147].

b. [CJS000651] Row 66: The original complaint from Duncan Lewis dated 21

August 2017 was forwarded to the DES Complaints team by a deputy

immigration manager on 23 August 2017. Following the email on 28

September 2017 with the second letter attached, I asked DES Complaints for

the status of the original complaint which had been sent to them. On review by

DES Complaints, it was referred to the Professional Standards Unit to

investigate. The complaint has been provided to the Inquiry [HOM0332148].

c. [CJS001558] Row 50: The original complaint was sent to the DES Complaints

team by a deputy immigration manager. DES Complaints team referred it to

PSU. The rest of the information is detailed in the spreadsheet. The complaint

has been provided to the Inquiry [HOM0332149].

d. [CJS001558] Row 138: as per my response at (b) above.

e. [CJS001558] Row 146 – as per my response at (b) above.

55. I did not carry out any investigations in relation to these complaints.

56. I have been asked about the Report by Prison and Probation Ombudsman on a

complaint by D3498 dated 12 April 2017 [CJS001568]. The detail of the complaint

is in the report. I have been asked to summarise my involvement in the complaint

and the outcome that was achieved. I do not recall having had any involvement in

the investigation of this complaint. The email attached to the reference [CJS001568]

has an email from Ben Saunders stating that he had sent a letter of apology.

57. I have been asked to refer to the response to complaint by D3718 dated 9 March

2017 [HOM005239]. The first paragraph summarises the complaint. I do not

specifically recall, but at a minimum, I would have reviewed all the relevant

paperwork related to the incident leading up to the relocation and all the Rule 40

paperwork. I would likely have spoken to the officers responsible for updating the

records to find out why no offer of a shower was recorded. The response letter sets

out the outcome of this investigation.

58. I have been referred to a chronology of matters relating to David Waldock

[CJS0073634]. The email I received from Vanessa Smith, a member of the pre-

departure team (pilot to the DET) stated:

Hi Paul

Today when I went in the morning for my interviews, I notice that there were 5

G4S staff present. Two were working and three were just standing and chatting

for the duration of my interviews. They didn't even bother assisting me with

getting the detainees out from the waiting room ad was crowding the visit area.

Two of them were new faces and one was D. Wadlock.

G. Mehraa asked D. Wadlock a reasonable request to look for the detainees for

the Moroccan Embassy. She was alone working as N. Chowdhury was getting

people. He was really rude to her and replied that he will not do it as he is not

November one.

When extra staff are placed in visits, I believe that there are they to assist us

and help each other out.

59. I sent an email to Caz Dance-Jones with the content of the email from Vanessa

asking if she could give some reassurance regarding this area [HOM0332144]. I

cannot find a response to this email.

**Security Information Reports** 

60. I have been referred to a Security Information Report concerning an incident that

occurred on 16 May 2017 involving D613 [CJS004868 6]. The Security Collator,

Kelly Harris, emailed me on 17 May 2017 summarising the incident. The email near

the bottom of the attachment summarises the incident. As per the email, Caz Dance-

Jones requested that the information be passed to me. This was normal practice if

threats against the Home Office had been made.

61. I had no involvement in this matter. A Part C had been sent with an updated risk

assessment and a member of the pre-departure team (DET pilot) had updated CID

with the information to make other Home Office staff members aware.

62. I have also been referred to a Security Information Report concerning an incident

that occurred on 5 July 2017 when a door was not secured [CJS005407 6]. The

report summarises the incident. I cannot find any email correspondence relating to

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this incident. I can see in [CJS005407] that an email was sent to me, but I cannot locate it. My actions in a case like this would have been to identify the officer or

team that they were attached to, make them aware of the incident and set out the

importance of checking that doors in IRCs were left secure after they had used them.

**Contact With Detained Persons** 

63. I have been asked about the case reviews of D1077 and D2034 [CJS003567\_3-4,

CJS003945\_7]. I do not know who these individuals are. I appeared to have

attended the first two case reviews for D1077, both of which were led by G4S with

healthcare input, but I do not now recall this.

64. It appears from the document that I attempted to engage with D2034 during the case

review, but D2034 did not respond.

65. I have been asked to provide a response to the comment from Ben Saunders that I

would not talk with the detained persons and would shy away from that type of

interaction [VER000226\_40 para 570]. I have not previously received that type of

feedback. Although he compares my approach to the immigration manager at

Tinsley House, Tinsley House is a different centre to Brook House. The assessment

criteria for people detained there was different to Brook House. It was easy to go

out in Tinsley House and speak to people as a member of the Home Office. Brook

House had approximately four times the population size of Tinsley House and held

challenging individuals - it was a very different environment. When the

immigration manager for Tinsley House was at Brook House, if she went into the

centre, she would take a male member staff with her. That said, I have had many

interactions with detained individuals in various centres. I did not shy away from

interaction with people. I often walked around the different areas of the centre:

reception and waiting rooms; main centre and E wing. When I went into the centre,

I would always take a pad and pencil with me to note down names and references

of people who I had spoken to in case follow up was required.

"purely functional and clinical" about my tasks, and that I did not show any signs of compassion towards human situations [DL0000141\_64 para 181]. I do not really know what to say about that. I do not remember seeing Nathan Ward when I returned to Brook House in May 2014, but I do remember that he used to call me Simon when I was previously at Brook House (there were three people named

66. I have further been asked to respond to the statement from Nathan Ward that I was

Simon in the same immigration office at Brook House at one point – one was the

substantive immigration manager when Brook opened; one covered the

immigration manager role for approximately a year before I took over in May 2014;

and the other was part of the contact management team).

67. Regarding the CSU reviews, which is really the only area that I would have seen Nathan Ward, I would see every person on that unit each time I visited, and if not already introduced by either the duty operations manager (Oscar 1) or the duty director, who would lead the visit, I would introduce myself. Home Office presence was not always conducive to the visit, especially if self-harming had taken place due to immigration decisions. Experience and the situation would dictate how much interaction I would have with the individual. It would not be unusual to be told by the officers that the person did not want to see the Home Office. However, I ensured welfare checks were completed in every case and that the person knew that they could speak to the Home Office at a later time if they changed their mind about not wanting to see or speak to them at that moment. Any decision to extend the duration of someone who had been removed from association was a serious decision and needed considered input from the various disciplines, as it would be me authorising

68. Regarding the paragraph where Nathan Ward says that I had refused national assistance, as a duty director, he should have completed the command suite training and therefore known that I would not have been the decision maker for the Home Office. It would have been the duty director on-call for detention operations. I would have relayed the request up to the director, via the Home Office senior on-call manager, who would have made that decision based on the information they

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this extension.

had received. It appears that the Gold commander for G4S spoke directly to the

director and persuaded him that national assistance was the best course of action in

this case.

Oversight, Monitoring and Outside Involvement

 $\underline{\mathbf{IMB}}$ 

69. In my First Witness Statement I stated that I would see the IMB Board on a monthly

basis at their meeting. In Michelle Smith's interview with Verita on 1 May 2018 the

interviewers suggested that the monthly meetings were gossipy and cozy

[VER000251 23]. I would not say that the IMB monthly meetings were gossipy or

cosy during the time that I attended when Jackie Colbran chaired. She chaired the

meetings well - moving the agenda forward but allowing people to finish what they

wanted to say, she raised issues and also held G4S to account on issues that had

been raised in the IMB rota visit reports and were still open or ongoing.

70. In my First Witness Statement, I also stated that the Chair of the IMB would

regularly see me in the immigration office. I have been asked to comment on the

concerns/ issues the Chair of the IMB raised with me, and whether these issues were

also communicated with all members of the IMB, Brook House managers and the

Home Office. I do not remember what issues or concerns were raised by Jackie

during the time we met in the immigration office. Jackie would come in to see me

usually on her way to see the centre director. It might be about someone in the centre

who had raised a concern around their immigration case and she would follow up

that concern with a member of the immigration team. I do not know if any issues

were communicated more widely.

71. I have been asked to refer to the Verita Report [CJS0073709 31]. It refers to the

report published by the IMB at Brook House in May 2018 which covers the year to

the end of December 2017 [see IMB000135]. I have been asked to comment on

whether I agree that the IMB members had a tendency in the IMB meetings to over

empathise with the G4S management team and the Home Office. I did not get that

impression.

72. I have also been asked to describe the general stance taken by the IMB in the

meetings with regards to Brook House and the safety and wellbeing of the

individuals detained, including whether the IMB scrutinised and challenged G4S

and the Home Office in respect of any welfare concerns. From memory, G4S would

take the details of any concern or incident that the IMB raised which they were not

aware of and gave assurance that they would report back. G4S might give an update

on any other concerns that they were aware of and explain any actions they had

taken in relation to it. I would do the same.

**Gatwick Detained Person Welfare Group (GDWG)** 

73. I have been referred to [CJS0073709\_31]. The Verita Report states that GDWG

managers reported that relations with centre managers and the Home Office had

become strained in 2017 because of concerns that GDWG were over-identifying

with detained persons and that they were trying to advance their immigration cases

or campaign on their behalf. I have been asked to comment on the relationship

between GDWG and the compliance team / Home Office as well as the relationship

between GDWG and the managers at Brook House during and after the Relevant

Period.

74. The extent of my relationship with GDWG was four or five meetings over a two or

three year period and a few emails. Along with G4S, I met with the James Wilson

of GDWG on three occasions. From memory, the meetings were amenable but there

were a number of concerns which were raised during two of the meetings which

were listened to and promised that they would be looked into. Clarification around

the surgeries was requested, following their initial concept in 2015. Prior to James

Wilson, Nic Eadie was the director at GDWG. G4S led the relationship on that,

worked with him to introduce the GDWG surgeries, initially as a trial, and offered

a tour of Brook House for Nic and his colleagues, which was taken up. Looking at

emails from that time, this seemed like a positive relationship.

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75. I have been asked to comment on any concerns regarding GDWG's relationship

with individuals detained at Brook House. I do not remember there being any

concerns raised about GDWG and their relationship with individuals at Brook

House.

Memorandum of Understanding

76. I have been asked about the draft Memorandum of Understanding ('MOU')

[GDW000003\_1]. It was introduced in February 2016, and was agreed and finalised

with GDWG that same month. My understanding of its purpose was that it was

introduced following a trial of GDWG surgeries, and this was a way of formalising

them.

77. I have been asked whether the MOU was introduced in response to the statement

provided by Naomi Blackwell in October 2015. It was not as far as I can recall. The

referenced MOU was signed in February 2016.

78. I have been asked about bullet point 3 in the MOU which states that on occasion it

may be in the interest of a detained person to have a further follow up meeting in

private with GDWG staff. It states that these will be exceptional circumstances

requiring agreement with G4S and Home Office Management. The factors that

would fall into the category of "exceptional circumstances" would have been for

G4S to agree.

79. I have been asked why exceptional circumstances and agreement was required. It

may help to explain here that there was a difference between GWDG's drop in

surgeries, and their volunteers' attendance at social visits.

80. As set out below, initially, the surgeries were introduced so that GDWG could better

match individuals with volunteers. The role of the surgeries was intended to assess

the detainee's needs and any applicable special requirements (languages,

personality etc.) with a view to identifying the appropriate volunteer to attend

during future social visits. Once this was done, there would usually be no need for

repeat visits to the surgery by a specific individual – GWDG did not have any sort

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of casework or clinic function that I was aware of, and its volunteers were not

qualified to provide advice to detainees. Access to legal representatives via the legal

aid agency funded surgeries was provided four times a week during the Relevant

Period. This was Monday to Thursday. Ten 30-minute slots were available each

day, so there were forty appointments per week [HOM0332145]. Notification of

how to access this service would have been provided to all people entering the IRC

during the G4S reception process and the Home Office induction.

81. There was no issue at all with a volunteer visiting a detainee as many times as they

wanted to – via social visits. As I understood it, GWDG provided a befriender

service and as with any family or friends, there were no restrictions on repeat social

visits. A volunteer GDWG member, or any GDWG member, could meet with an

individual as many times as they wished to in the social lounge; there were no

restrictions (bar the normal security processes for all visitors). Social visits

happened every day of the week 2pm until 9pm. Should volunteers have any

concerns about the people they were visiting they could (and did) raise these via the

GWDG office, or could always speak to centre staff.

82. The conversation around the MOU at the time would have covered this point, and

as per the email, Nic appeared happy with this. As far as I was aware, the reason for

the surgeries had not changed.

Meeting on 25 July 2016

83. I have been asked to comment on the witness statement of James Wilson dated 13

September 2018 [GDW000001\_7] in which he states that I was present in the

meeting led by Neil Davies who was keen that the work of GDWG was centred on

social visits. I do not recall this meeting but emails indicate that this seems to be the

first meeting that James Wilson attended at Brook House as the new director of

GDWG. There was emphasis on GDWG's work being confined to social visits as

per the original MOU.

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84. The attendance of local Home Office staff in some GDWG meetings with G4S had

been happening from the opening of the centre as far as I am aware. Previous

immigration managers and Home Office Area managers had attended meetings with

them and G4S prior to me attending. Whether this was because G4S had asked for

Home Office presence I cannot be certain.

Meeting on 9 March 2017

85. James Wilson also stated that in March 2017 he received an email from me

requesting a meeting to discuss concerns regarding staff/volunteers at GDWG and

that I would like to clarify the role that GDWG carried out in the centre, and whether

it needed to be revisited. I do not recall why I considered that GDWG's role needed

to be clarified, but something must have prompted this, either information from G4S

or perhaps it was because there was a case where a member of GDWG had referred

a detained individual who they deemed as vulnerable to an outside agency without

informing anyone at Brook House (which obviously would mean that those

responsible for their wellbeing would not have been aware of the concern).

86. I have been asked what I considered GDWG's role should have been at Brook

House. I considered its role as per the initial MOU and as a befriender service. I do

not remember there being any changes to this and both Brook House and GDWG

were happy with this arrangement.

87. I have also been referred to James Wilson confirming that the meeting took place

on 9 March 2017 with myself, Mr Haughton and Mr Skitt. He states that I referred

to the witness statement Ms Blackwell gave in October 2015 and the volunteer

acting as surety and complained that GDWG were not always obtaining consent

from management for detained persons to visit their drop-in surgeries for a second

occasion, that one of GDWG's staff members had given legal advice to a detained

person and that one of their volunteers had written to G4S criticising how they

handled visits.

88. I do not recall mentioning the Naomi Blackwell statement, however I do recall that

Home Office senior management were aware of the witness statement and there was

a request for clarification over the role of GDWG given, presumably, because of

the level of detail contained in the statement. I have never seen the statement. It was

possible that this was the reason it was raised. I vaguely recall my manager

mentioning it. I do not know whether the statement was a concern for the Home

Office and G4S.

89. I have been asked why GDWG were required to obtain consent from management

for detained persons to visit their drop-in surgeries for a second occasion. This was

part of the MOU following the trial in 2015, but I do not recall the reason for this

initially or if I was present during this agreement. Following a later agreement

between GDWG and G4S as stated in the email response from James Wilson dated

29 March 2017, a process was agreed whereby GDWG would email G4S directly

to request a second drop-in with an individual.

90. Following that meeting, James Wilson emailed as follows [GDW000003\_0011]:

"Thank you very much for the meeting last week. I really appreciated your, Dan

and Steve's time, the chance to catch-up and the opportunity to address some

current concerns. I particularly appreciated the honest and positive

conversation we were able to have; we continue to value highly our good

working relationship with the Home Office and with G4S.

I am investigating the concerns you raised regarding our staff and volunteers.

I will respond to you in detail and in writing by Wednesday 29th March. I

apologise that this is over 2 weeks away, but it will take me a little while to

speak to all the relevant parties.

When I write to you, I will endeavour to send you a revised MOU draft at the

same time for your comments and consideration.

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 $I \ would \ welcome \ quarterly \ meetings \ with \ you \ if \ this \ is \ possible-hopefully \ this$ 

would not normally take much of your time, but would allow a regular chance

to catch-up. Could we pencil in the below dates, if convenient for you (and Dan

and Steve)? I appreciate that we will need to arrange a time to sign a revised

MOU when this is agreed. We can arrange in due course – if necessary perhaps

we can bring the first proposed date below forward."

91. I responded:

"Thanks James,

I have sent a calendar invite for the June meeting.

Quarterly meetings sound appropriate to me.

I look forward to receiving your response and any draft amendments to the

MOU

Regards"

92. James Wilson sent a substantive response on 29 March 2017 [GDW000003 0010].

He said that they were happy with an arrangement whereby they would email when

they wanted to arrange a second drop-in slot, provided reassurance that staff and

volunteers receive training on the point that they do not provide immigration advice,

and finally he said that their policy was that GDWG prefer visitors to raise any

concerns with the GWDG office first.

Meeting on 06 June 2017

93. In reference to James Wilson's statement, I have been asked why it was an issue for

GDWG staff to request a repeat meeting with detained person if their purpose was

to improve the welfare of them. I do not recall this, but presumably this was part of

the clarification that was being sought, and still not received, against concerns raised

by G4S about the use of the drop in surgery specifically. The befriender service and

emotional support they provided was very valuable to the individuals at Brook

House. If they wanted to offer more than that, I think it was reasonable to clarify

what was required, and if this was already happening. The befriender service took

place in social visits, as set out above, and was not limited.

94. I have been asked what I consider GDWG should have been using the drop-in

surgeries for. In my view, it should have been as per the MOU and to share details

of an individual they had concerns about with Brook House. See for example the

G4S email on 6 April 2017 which states "drop in clinics are not the place to

maintain regular contacts with detainees. This should be taking place in the context

of social visits" – i.e. the issue was not whether repeat social visits took place, but

where [GDW000003 0015]. The response from G4S thanks GDWG for raising

their concerns, acknowledges the concerns in their email and makes and/or checks

that the appropriate referrals were in place for the individual. They also maintain

the agreement in place.

95. I have also been asked to comment on Ms Pincus' evidence that her sense was that

the restriction on drop-ins was done to reduce, not encourage, safeguarding

concerns from being raised, and that this was because I considered that GDWG

work interfered with the Home Office's purpose of removing people [DPG000002

paragraph 39 and INQ000105 6]. On the contrary, safeguarding concerns were

welcome so that properly trained areas could review the concern and put in place

the correct follow-up action or plan/s if required.

96. I have been asked about the transcript of an interview with members of GDWG on

13 February 2018 [VER000249 12-13], in which Ms Pincus described a time when

she sent an email suggesting that a detained person should be transferred to Tinsley

House and Mr Wilson described a concern with regards to the delay in providing a

detained person with crutches. He stated that I expressed the concerns they raised

were insulting.

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97. I vaguely recall the transfer request. I believe that GDWG referred to the person as

'a 14 year old boy' even though there was evidence at the time to show that he was

over 18, a passport I believe which was produced during an asylum interview with

the Home Office. Regarding the crutches, if I recall correctly, GDWG had referred

their concerns to healthcare on-site and received a response from them noting their

concerns and confirming that they (healthcare) were aware of this person's needs.

GDWG offered to provide some crutches if G4S were not able to. This was not

appropriate as any healthcare aids would need to come via the healthcare supplier

or secondary care (to state the obvious, if the crutches had been faulty and the

detainee had been injured using them, they could rightly have complained about

that, so we had to ensure healthcare aids came from a proper source). There was no

issue with GDWG raising concerns. Once the concerns had been acknowledged and

assurance given that the relevant specialist area were aware, it seemed on occasion

that this was not enough for GDWG though I am not sure why.

98. With respect to the specialised support available to individuals detained if GDWG

referred them to Brook House management, it would depend on the reason they

were referred. There were healthcare related services, along with many members of

trained centre staff available to take forward concerns related to welfare are

vulnerability.

99. I note that there was a meeting with James Wilson on 25 July 2016, after which he

emailed on 27 July 2016 to say "Many thanks for the meeting on Monday. I really

appreciated your time and thoughts, and I hope we can build a strong working

relationship. Please do raise any questions or concerns you have re GDWG's work,

as we go on, and I will likewise contact with any questions as we go, if that's ok

with you." [GDW000003 0004].

Meeting on 18 August 2017

100. I have been asked to respond to James Wilson's statement in which he states

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that he met with myself and Mr Skitt on 18 August 2017, where we both mentioned

that we were considering ending drop in surgeries [GDW000001 14-15].

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101. My recollection of this meeting, and from reading an email [HOM0332150]

where James Wilson states that he and his board of trustees are happy with the

MOU, saying "they are happy for me to sign on behalf of GDWG", is that this

meeting was to sign the updated MOU.

102. Before that was done, James Wilson was asked to clarify his vision for the

surgeries and the role of GDWG at these surgeries given the concerns raised over

the last few months (see above paragraphs) I think it was important to have

clarification as we were all due to sign the MOU and we would need to know

whether it needed amending to reflect the role of GDWG in the centre. I don't recall

James Wilson proposing anything new to the original MOU or setting out at that

point anything further that he felt GDWG wanted to do. I recall that the meeting

was rather short because it was meant to be for signing the MOU. As James Wilson

was not able to provide clarification, it was left that he would be happy to provide

an overview of the role of GDWG in the next few days.

103. James Wilson also stated that with the benefit of hindsight, he felt that the

approach towards GDWG became increasingly one that was tantamount to bullying.

I have been asked to comment on this. There was no sense from his emails at the

time that he felt under undue pressure or treated unfairly. The requests for

clarification of what GDWG did in the surgeries had not been forthcoming and this

had been asked for on at least two occasions. This was a reasonable request, given

the concerns that had been raised by both G4S and the IMB. I do not think that

asking for clarification of the role of a visitor group who had private one-to-one

meetings with detained individuals who were in the care of G4S was unreasonable

or tantamount to bullying. I can now see from the evidence that at least in hindsight

there has obviously been a difference of opinion as to the conduct and outcomes of

there has obviously been a difference of opinion as to the conduct and outcomes of

the meetings. I did not understand that I was being (or would be perceived as being),

hostile, and certainly would not intentionally act in that way.

104. I have been asked to comment on Ms Pincus' view that there was a "culture of disbelief" within the Home Office and that this reflected the Home Office's attitude towards GDWG [see INQ000105\_13]. This is the first time that I have heard this. As far as I knew, this did not reflect the attitude towards GDWG. The local Home

Office immigration team at Brook House had very little contact with GDWG.

105. I have been asked to comment in relation to Mr Skitt telling James Wilson that it was inappropriate for GDWG to refer detained persons to other agencies such as IMB and RAPT, and whether the Home Office shared the same sentiment as Mr Skitt. I believe that it would depend on what they were referring to and what arrangements G4S had in place with GDWG. I have also been asked why it was an issue when GDWG took it on themselves to refer individuals to outside agencies – this would be an issue if they were not also passing all information on to G4S and/or healthcare. As mentioned earlier, there was a risk that a vulnerable individual could be missed if any new or relevant information was not being passed to G4S and/or healthcare. Passing on any concerns to a G4S officer following an interaction with an individual was the expectation for all people in the IRC. I do not know whether it was within GDWG's remit to refer individuals to outside agencies.

I have been referred to James Wilson's witness statement in which he states that I suggested they should have a standardised form for drop-in sessions so that I could monitor what staff said in the interview room. It also states that I was minded to say that they do not need a private interview room. I have been asked what the standardised form would have looked like for the drop-in sessions. The previous GDWG director provided a copy of the standardised form they used in their surgery sessions. I probably wanted to know if anything had changed or needed updating. I very much doubt I was asking for a copy of completed forms. I have also been asked whether I agree that there would have been a lack of independence and confidentiality if the Home Office and G4S staff were permitted to monitor the conversations with GDWG. I do agree. It was important that GDWG had their own space. I did not consider removing the private interview room for GDWG.

107. I have been asked to respond to James Wilson's comment that he was left with

no doubt that Brook House management might end the drop-in surgeries or refuse

them permission to hold them in private rooms if they raised any further concerns

with G4S [GDW00000 18)] I do not know how he has come to that conclusion. At

the last meeting (in August 2017) I remember with G4S and James Wilson it was

left that he would provide clarification over the role of GDWG in their surgeries

before the reviewed MOU was finalised and signed. The original MOU (signed in

Feb 2016) was still in place and remained so.

108. I have been asked whether I explicitly expressed that a key issue for the Home

Office was that concerns were being raised by GDWG and not shared with the IRC

or the Home Office [see INQ000104\_14]. I remember raising the point with GDWG

that it was important that they raised welfare concerns with the IRC for reasons

already outlined above.

Post-Panorama

109. I have been asked to confirm whether there was any change in stance towards

GDWG's role after Panorama aired compared to the meeting on 1 August 2017.

There was not as far as I recall. I do not remember meeting with James Wilson again

after the programme. To my knowledge, I never received the letter sent by James

Wilson which was copied to me on 25 September 2017 [GDW000003 41-44],

however having now read it, it is similar to what the original MOU was based on

with some helpful clarification around the drop-in sessions.

**Security** 

110. I have been asked about the Gatwick IRC Security Meeting dated 23 June 2017

[CJS000911]. It was a G4S organised and chaired meeting, so the exact purpose

would be something they would be able to address better than me, though I attended.

In my view it was about having an awareness of security related issues in the centre

- a chance to discuss these in more detail, any mitigating actions to prevent a

reoccurrence and an opportunity for any lessons learned. With respect to my

involvement and contribution, I would raise any relevant security related issues or

related matters.

111. I have been referred to page 2 of [CJS000911] where it is noted that I provided

an update that an aggressive letter had been received from a solicitor regarding an

alleged sexual assault which the Home Office were not aware of. I asked that the

Home Office managers are made aware of any sexual assaults and violent

occurrences. I have been asked why it was requisite that the Home Office managers

were made aware of any sexual assaults and violent occurrences. This was so that

this information could be passed to the appropriate Home Office team. In this case,

it was a serious complaint that DES would likely have wanted to pass on to the

Professional Standards Unit to investigate and/or ensure this allegation was

properly investigated.

**Training** 

112. I have been referred to a transcript of interview with Jane Shannon dated 28

February 2018 [VER000246\_7], in which Jane confirmed that I was one of the

controllers she offered to meet with. I do not recall a discussion with Jane Shannon.

113. In my interview with Verita on 22 January 2018 I stated that on-the-job training

was missing and I raised this with G4S [VER000256 13]. I have been asked to

comment further. I do not recall when I raised this issue with G4S. It was possibly

in the weekly meetings. I am not sure that I spoke about how the candidates were

disadvantaged. The interview script provides the context why I felt that on-the-job

training was missing due to officers not knowing how the interview area operated.

114. I have been asked to refer to a transcript of interview with Michelle Smith dated

1 May 2018 [VER000251 13] in which she states that there was a time when there

were colleagues who were out of ticket because they did not have their C&R

training. She states that Lee Hanford agreed with me that this would be okay until

they got things sorted out. I have been asked why staff were 'out of ticket'. DCOs

would have been out of ticket if they had not completed their 12 month C&R

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training refresher course. I did not agree for the staff not to have the C&R training.

The reference to 'out of ticket' is an informal reference to the consequences set out

in what is now Detention Services Order 02/2018, Detainee Custody Officer and

Detainee Custody Officer (Escort) Certification, August 2018 [HOM0331984]. The

DSO during the Relevant Period was Detention services order 10/2014, Detainee

custody officer (DCO) certification, November 2014 [VER000050].

115. Section 5.2 of DSO 10/2014 [VER000050\_0015] sets out the requirements

during the Relevant Period for refresher control and restraint training, as follows:

"If the Certification Team do not receive confirmation that Control and

Restraint refresher training has been completed before it expires, the DCO will

have a further six months grace period in which to complete the Control and

Restraint refresher course. During this period their certificate will be invalid

and they cannot work as a DCO, be used in any planned use of restraint or have

any contact with detainees.

If the DCO completes the Control and Restraint refresher training within this

six month period the Certification Team must be notified immediately at which

point the certificate will become valid and the DCO will be able to return to full

duties.

If the DCO fails to undertake Control and Restraint refresher training in this

period, their certificate will become invalid until such time as they complete the

refresher training.

During this time the individual cannot work as a DCO or have contact with the

detainees."

116. Paragraphs 47-55 of the current version, DSO 02/2018, set out the requirement

for refresher training, and the consequence if a DCO is not up to date with training

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requirements. In relation to control and restraint training in particular, paragraphs

47 to 55 [HOM0331984 0015] include that:

"47. DCOs are required to undergo a minimum of 8 hours annual refresher

training in control and restraint, delivered by approved Control and Restraint

instructors. DCO instructors are required to complete refresher training every

3 years. DCOs whose Control and Restraint training has expired must not work

as DCOs, or be used in any planned use of force until they have undergone and

passed their refresher training."

"53. If the Certification Team do not receive confirmation that Control and

Restraint/HOMES refresher training has been completed by a DCO before it

expires, the DCO certificate will become invalid and the officer cannot work as

a DCO or be used in any planned use of force."

54. When the DCO completes the Control and Restraint/HOMES refresher

training the Certification Team must be notified immediately, at which point the

certificate will become valid and the DCO will be able to return to full duties."

117. An email from Lee Hanford dated 5 October 2017 [HOM0332151] to me (in

my position at that time as contract monitor) sets out his intention to deploy staff in

line with a Use of Force policy he had obtained from a Prison Service Instruction.

He said that places had been obtained for refresher training and that meanwhile:

"As per our discussion it is my intention to deploy staff in line with the Use of

Force policy, as I do believe that we are operating in exceptional circumstances.

The assurance that I give is that they will not take part in any planned use of

force.

From my perspective this is a pragmatic approach and is in accordance with

the Use of Force policy."

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118. I forwarded this email the next morning to my manager and senior manager. I

also copied in the DES Certification manager. I do not know what, if any, agreement

was made between G4S and the Home Office regarding these officers following the

email. I don't recall any earlier discussion but it is likely that Lee spoke to me either

as part of another meeting (he used to attend the weekly meetings at this point and

these took place on a Thursday) or because there was no senior Home Office staff

onsite. I would have asked that he send through his intentions so I could discuss

with the relevant people.

Relationship with G4S

119. I have been asked to comment in response to Michelle Smith's statement that I

found Steve Skitt frustrating [VER000251 19]. I found it frustrating that I had to

raise the same performance failures on numerous occasions at the weekly meetings

when I felt that Steve was in a position to do something about it. Steve and I had a

good working relationship. He was approachable and he would listen to what I was

asking. However, as I said in my interview with Verita, I would request that Ben

Saunders attend the weekly meetings at least once a month as I felt that he better

understood what the HO was trying to achieve.

**Use of Force (UOF)** 

120. In my First Witness Statement, I stated that the Home Office Team were

informed of and provided with copies of all recorded UOF incidents and a monthly

detailed summary of all UOF incidents. UOF paperwork also show that you were

personally informed of specific UOF incidents that took place [HOM002496\_6,

CJS005622\_6 and CJS005650\_6]. DC Rules 2001 Rule 41 (3) instructed that all

UOF incidents had to be reported to the Home Office. The deputy immigration

managers and I would read through the reports to ensure there was nothing of

concern. When I was informed of specific UOF incidents, I would ask the

background to the UOF if not forthcoming. I would ask if there had been any

injuries to either the person or staff and if healthcare had been present.

### **Rule 40**

121. I have been asked to refer to [CJS001648\_6, CJS001688\_7, CJS001719\_4] which show that I was notified when a detained person was placed on Rule 40. I have been asked why I was notified when a detained person was placed on Rule 40 and how I used this information. The Home Office was notified of all occasions as per Detention Centre Rule 40. The paperwork would be reviewed to ensure it was completed correctly.

122. I have been referred to documents relating to Removal from Association [CJS001662\_2, CJS001707\_2, CJS001720\_4, CJS001733\_4, CJS001743\_4, CJS001743\_4, CJS001797\_4, CJS001826\_4, CJS001835\_4 and CJS001843\_4]. I have been asked to comment on the information I considered to determine whether an individual was suitable to be placed under Rule 40. Most of the referenced documents show that I was notified of the removal from association, not that I authorised it. For the cases where I did authorise removal from association, the information I considered would have been what was presented by G4S and consideration of any alternatives to the relocation. For the remainder, they show that the removal from association had been authorised by the G4S manager, which was the correct process.

- 123. I do not remember seeing a pattern of detained persons who suffered from mental health issues being placed under Rule 40. If there were any indication that mental health issues were present during the daily welfare check, we would ask G4S (or healthcare if they were present) if he had been seen by a registered mental health nurse and if not, ask that a visit was arranged.
- 124. In my First Witness Statement I stated that when I held the role of Deputy Manager I was responsible for conducting Rule 40 and Rule 42 visits every day. I have been asked to explain the purpose behind these visits. This was requirement in line with Detention Centre Rule 40. This was primarily a welfare check to ensure

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the person understood why they had been relocated; an opportunity for them to

speak to a Home Office representative and raise any concerns that they may have.

Soon after the centre opened, the Home Office put in a process whereby the G4S

Duty Director, Duty Manager, Healthcare and the Home Office would meet every

day at 10am in the CSU to complete the daily visits to those held under Rule 40 and

Rule 42. It was an opportunity to review the case, obtain information from the

officers working on the unit and discuss afterwards whether G4S would be asking

for an extension beyond 24 hours. Notes would also be added to the paperwork by

each visitor.

**Violence Reduction** 

125. I have been referred to G4S's Gatwick IRC's Violence Reduction Strategy dated

19 August 2015 [CJS000721]. I have been asked whether this strategy was used

during the Relevant Period. Unless there was an updated version, this policy would

have been in place. I do not know the purpose of the strategy and whether it was

effective in protecting individuals detained at Brook House. It was not a Home

Office document. I don't recall signing it, though it says it was approved by me. I

would likely have gone through it with G4S at the time if I did sign it. However, I

note that the dates for those who produced and approved it in G4S are full dates

(day, month, year). When it comes to the entry suggesting that I approved it, the

date is not filled in - there is a blank before '2015'. I do not know if this is because

someone added my name in the expectation that I would review it, but I never did,

or whether I did but the date was just not filled in.

**Disciplinary Action Post-Panorama** 

126. I have been referred to letters to DCOs and DCMs regarding revocation or

suspension of their certificates following the Panorama documentary.

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- 127. Detention services order 02/2018 (from paragraph 68) sets out the process at present [HOM0331984\_0018], and Detention services order 10/2014 (section 6) sets out the process at the Relevant Period [VER000050\_0016-18].
- 128. The referenced letters are a combination of DCO certification being suspended, signed by me (pursuant to page 16 of the previous DSO and paragraph 68 of the new DSO); and DCO certification being revoked, signed by the senior certification manager (pursuant to page 18 of the previous DSO, and paragraph 82 of the new DSO). I was not part of the Detention Services Certification Team. I am aware in general that the decision as to when a DCO/DCM's certificate should be revoked or suspended was taken pursuant to the Detention Services Order Detainee Custody Officer and Detainee Custody Officer (Escort) Certification.
- 129. I have been asked to refer to an Appeal Response to Derek Murphy, where I was copied in [HOM005818]. I have been asked to comment on my involvement in the appeal process. I do not recall having any involvement in the appeal process and I do not know why I was cc'd. Appeals would have been addressed to the DES Director at the time (see paragraph 88 of the DSO).

# **Statement of Truth**

I believe that the facts stated in this witness statement are true. I understand that proceedings for contempt of court may be brought against anyone who makes, or causes to be made, a false statement in a document verified by a statement of truth without an honest belief in its truth.

I am content for this witness statement to form part of the evidence before the Brook House Inquiry and to be published on the Inquiry's website.

Name	Paul Gasson
Signature	Signature
Date	8 March 2022

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Witness Name: Paul Gasson
Statement No: Second
Exhibits: [0]